Consolidated Financial Statements of the

CHIGNECTO CENTRAL REGIONAL CENTRE FOR EDUCATION

Year Ended March 31, 2021

Consolidated Financial Statements March 31, 2021

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Management's Responsibility for Financial Reporting

The consolidated financial statements have been prepared by management in accordance with Canadian public sector accounting standards, and the integrity and objectivity of these consolidated statements are management's responsibility. Management is also responsible for all of the notes to the consolidated financial statements and schedules, and for ensuring that this information is consistent, where appropriate, with the information contained in the consolidated financial statements. A summary of the significant accounting policies are described in Note 2 to the consolidated financial statements. The preparation of consolidated financial statements necessarily involves the use of estimates based on management's judgement, particularly when transactions affecting the current accounting period cannot be finalized with certainty until future periods.

Management is also responsible for implementing and maintaining a system of internal controls to provide reasonable assurance that reliable financial information is produced. The internal controls are designed to provide reasonable assurance that assets are safeguarded, transactions are properly authorized and recorded in compliance with legislative and regulatory requirements, and reliable financial information is available on a timely basis for preparation of the consolidated financial statements.

The external auditors, BDO Canada LLP, conduct an independent examination, in accordance with Canadian auditing standards, and express their opinion on the consolidated financial statements. The external auditors have full and free access to financial management of the Chignecto Central Regional Centre for Education and meet when required. The accompanying independent auditor's report outlines their responsibilities, the scope of their examination and their opinion on the consolidated statements.

Regional Executive Director of Education Chignecto Central Regional Centre for Education

Director of Financial Services Chignecto Central Regional Centre for Education



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Independent Auditor's Report

To the Honourable Derek Mombourquette, Minister, Education and Early Childhood Development

Opinion

We have audited the consolidated financial statements of Chignecto Central Regional Centre for Education (the Region), which comprise the consolidated statements of financial position and accumulated surplus as at March 31, 2021, the consolidated statements of operations and accumulated surplus, changes in net financial assets and cash flows for the year then ended, and notes to the consolidated financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements present fairly, in all material respects, the consolidated financial position of the Region as at March 31, 2021, and its results of consolidated operations, its consolidated change in net assets and consolidated cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Region in accordance with the ethical requirements that are relevant to our audit of the consolidated financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the consolidated financial statements in accordance with Canadian public sector accounting standards, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the consolidated financial statements, management is responsible for assessing the Region's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Region or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the Region's financial reporting process.



Auditor's Responsibilities for the Audit of the Financial Statements

Our objectives are to obtain reasonable assurance about whether the consolidated financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian generally accepted auditing standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these consolidated financial statements.

As part of an audit in accordance with Canadian generally accepted auditing standards, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the consolidated financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Region's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Region's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the consolidated financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Region to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the consolidated financial statements, including the disclosures, and whether the consolidated financial statements represent the underlying transactions and events in a manner that achieves fair presentation.



We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Chartered Professional Accountants

Dartmouth, NS June 28, 2021

Consolidated Statement of Financial Position

As at March 31, 2021		2021	2020
Financial Assets			
Cash and cash equivalents			
General	\$	15,253,679 \$	9,221,737
Restricted - Instructional program enhancement		710,469	387,425
School generated		3,439,987	3,444,931
		19,404,135	13,054,093
Accounts receivable			
Government of Canada - HST		664,684	766,345
Province of Nova Scotia (note 3)		7,779,596	5,004,162
First Nations (note 4)		1,042,841	73,171
Municipalities		-	744,992
Other		1,597,353	2,761,224
Province of Nova Scotia - Post employment benefits (note 5)		2,310,641	2,502,588
Province of Nova Scotia - Compensated absences (note 6)	_	23,300,387	23,281,364
Total financial assets		56,099,637	48,187,939
Liabilities			
Accounts payable and accrued liabilities		16,853,890	12,359,379
Deferred revenue		3,916,493	3,608,291
Post employment benefits (note 5)		2,310,641	2,502,588
Compensated absences (note 6)		23,300,387	23,281,364
Total liabilities	-	46,381,411	41,751,622
Net Financial Assets	-	9,718,226	6,436,317
Non-Financial Assets			
Prepaid expenses		334,894	753,262
Inventories of supplies		1,676,982	1,706,284
Tangible capital assets (Schedule C)		3,823,953	3,979,433
Total non-financial assets	-	5,835,829	6,438,979
Accumulated Surplus	\$_	15,554,055 \$	12,875,296

Contingencies (note 10) Subsequent Events (note 14)

See accompanying notes to consolidated financial statements.

On behalf of the Minister of Education & Early Childhood Development:

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	\$	15,554,055 \$	12,875,296
		3,551,646	3,504,262
Instructional program enhancement at school level		710,468	387,425
School generated funds		2,841,178	3,116,837
Internally restricted funds			
General Fund - Capital		3,823,953	3,979,433
	Φ	δ,170,450 φ	3,391,001
General Fund	\$	8,178,456 \$	5,391,601
Accumulated Surplus			
Year Ended March 31, 2021		2021	2020
Consolidated Statement of Accumulated Surplus			

Consolidated Statement of Operations and Accumulated Surplus

Year Ended March 31, 2021		2021 Budget	2021 Actual	2020 Actual
Revenue (Schedule A)				
Province of Nova Scotia	\$	214,045,826 \$	216,987,196 \$	205,198,238
Appropriation from Councils		31,887,495	31,887,516	31,174,926
Regional Operations		4,205,482	2,383,115	4,826,635
First Nations' Students		1,885,000	1,753,977	1,851,020
Government of Canada		443,175	630,324	312,939
School Generated Funds	-	4,500,000	1,778,107	4,651,569
	-	256,966,978	255,420,235	248,015,327
Expenses (Schedule B)				
Office of the Regional Executive Director		857,238	686,017	763,659
Financial Services		2,372,476	2,038,922	2,191,362
Human Resource Services		1,890,919	1,456,983	1,503,469
School Services		186,859,582	189,453,248	182,657,890
Program Services		12,368,485	10,844,805	12,089,520
Operational Services		41,530,778	40,356,501	38,348,097
Other Programs		6,587,500	5,851,235	3,826,949
School Generated Funds	_	4,500,000	2,053,765	4,566,701
	-	256,966,978	252,741,476	245,947,647
Annual surplus	\$_	- \$	2,678,759 \$	2,067,680
Accumulated surplus, beginning of year		-	12,875,296	10,807,616
Accumulated surplus, end of year		\$_	15,554,055 \$	12,875,296

Year Ended March 31, 2021	20)21 Budget	2021 Actual	2020 Actual
Net financial assets, beginning of year	\$	6,436,317 \$	6,436,317 \$	4,382,629
Changes during the year:				
Annual surplus			2,678,759	2,067,680
Acquisition of tangible capital assets		(180,000)	(245,813)	(250,337)
Amortization of tangible capital assets		406,499	400,951	412,949
Gain of sale of tangible capital assets			(2,658)	(892)
Proceeds on sale of tangible capital assets			3,000	1,457
Decrease (increase) in inventories of supplies			29,302	(100,373)
Decrease (increase) in prepaid expenses			418,368	(76,796)
Increase in net financial assets		226,499	3,281,909	2,053,688
Net financial assets, end of year	\$	6,662,816 \$	9,718,226 \$	6,436,317

Consolidated Statement of Changes in Net Financial Assets

Consolidated Statement of Cash Flows

Year Ended March 31, 2021		2021	2020
Operating activities			
Cash received from:			
Annual operating surplus	\$	2,678,759 \$	2,067,680
Items not affecting cash:			
Tangible capital asset amortization		400,951	412,949
Changes in non-cash working capital:			
Decrease (increase) in accounts receivable		(1,561,656)	333,259
Decrease (increase) in inventories of supplies		29,302	(100,373)
Decrease (increase) in prepaid expenses		418,368	(76,796)
(Decrease) in accounts payable and accrued liabilities		4,321,587	(1,267,046)
(Decrease) increase in deferred revenue		308,202	(862,316)
		3,515,803	(1,973,272)
Cash provided by operating activities		6,595,513	507,357
Capital activities			
Cash used to acquire tangible capital assets		(245,813)	(250,337)
Gain on sale of tangible capital assets		(2,658)	(892)
Proceeds on sale of tangible capital assets		3,000	1,457
Cash used by capital activities		(245,471)	(249,772)
Increase in cash		6,350,042	257,585
Cash at beginning of year		13,054,093	12,796,508
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Cash at end of year	\$	19,404,135 \$	13,054,093
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Notes to Consolidated Financial Statements Year Ended March 31, 2021

1. Nature of Operations

Pursuant to an Act passed by the Province of Nova Scotia, the Colchester-East Hants District School Board, Cumberland District School Board, and the Pictou District School Board were amalgamated to form the Chignecto-Central Regional School Board. The Chignecto-Central Regional School Board became the Chignecto Central Regional Centre for Education on April 1, 2018. The Centre for Education is incorporated under the provisions of the Education Act of the Province of Nova Scotia and its principal business activity is operating a regional school system.

The Region is registered as a charitable organization under the Income Tax Act and, therefore, is exempt from income taxes and may issue official receipts to donors for income tax purposes.

2. Financial Reporting and Accounting Policies

These consolidated financial statements are prepared in accordance with Canadian Public Accounting Standards (PSAS).

The consolidated financial statements are prepared by management in accordance with the basis of accounting described below.

Reporting Entity

The consolidated financial statements reflect the assets, liabilities, revenues and expenses of the reporting entity. The reporting entity is comprised of all organizations accountable for the administration of their financial affairs and resources to the Region and which are controlled by the Region.

School based funds, which include the assets, liabilities, revenues and expenses of various school and student activities that are controlled and administered at the school level but for which the Region is accountable are reflected in the consolidated financial statements.

Interdepartmental and inter-organizational transactions and balances between these organizations are eliminated.

Trust funds and their related operations administered by the Region are not included in the consolidated financial statements as they are not controlled by the Region. The trust funds represent capital contributed in trust from which the income thereon is used to provide scholarships for eligible students. A listing of trust fund balances is shown in Schedule D.

Notes to Consolidated Financial Statements Year Ended March 31, 2021

2. Financial Reporting and Accounting Policies (continued)

These consolidated financial statements have been prepared using the following significant accounting policies:

Significant Accounting Policies

Revenues

Provincial government transfers for operating and capital purposes are recognized as revenue in the period in which all eligibility criteria and/or stipulations have been met and the amounts are authorized. Any funding received prior to satisfying these conditions is deferred until conditions have been met. When revenue is received without eligibility credits or stipulations, it is recognized when transfer(s) from the Province of Nova Scotia and Municipalities are authorized.

All non-government contribution or grant/revenues that are externally restricted such that they must be used for a specified purpose are recognized as revenue in the period in which the resources are used for the purpose or purposes specified. Any externally restricted inflow received before the criterion has been met is reported as a liability until the resources are used for the purpose or purposes specified.

The Region recognizes as revenue, provincial government transfers, representing the year over year change in accrued obligations as the transfer has been authorized.

International Student Program revenues are recognized as revenue when the related service is rendered.

Rental income is recognized over the term of the lease.

Investment income is recognized as revenue in the year in which it is earned.

Expenditures

Expenditures are recorded on an accrual basis. Provisions are made for probable losses on certain loans, investments, accounts receivable, and for contingent liabilities when it is likely that a liability exists and the amount can be reasonably determined. These provisions are updated as estimates are revised, at least annually.

Notes to Consolidated Financial Statements Year Ended March 31, 2021

2. Financial Reporting and Accounting Policies (continued)

Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, balances with banks, short term deposits and bank balances held by schools. Bank borrowings are considered to be financing activities.

Expenditures Incurred by the Province of Nova Scotia

Certain expenditures required for the Region to operate a regional school system are the direct responsibility of the Province of Nova Scotia. These include, but are not limited to:

- P3 schools and facilities leases and operating costs; and
- Certain IT systems and support; and
- Certain tangible capital additions.

As the Region does not have the financial responsibility for these expenditures, they have not been included in these financial statements.

Net Financial Assets

Net financial assets represent the financial assets less liabilities of the Region.

Non-financial Assets

Tangible capital assets have useful lives extending beyond the accounting period, are held for use in the production or supply of goods and services and are not intended for sale in the ordinary course of operations. Tangible capital assets are recorded at historical cost (or estimated cost when the actual is unknown) and include all costs directly attributable to the acquisition, construction, development and installation of the tangible capital asset, except interest. Tangible capital assets include land, buildings, and vehicles. Tangible capital assets do not include intangibles or assets acquired by right, such as forests, water and mineral resources or works of art and historical treasures.

Notes to Consolidated Financial Statements Year Ended March 31, 2021

2. Financial Reporting and Accounting Policies (continued)

Amortization of tangible capital assets is provided using the following methods and annual rates:

Asset	Basis	Rate
Building	Declining Balance	5%
Vehicles	Declining Balance	35%

When conditions indicate that a tangible capital asset no longer contributes to the Region's ability to provide goods and services, or that the value of future economic benefits associated with the tangible capital asset is less than its net book value, the cost of the tangible capital asset is reduced to reflect the decline in the asset's value. Write-downs are not reversed.

Prepaid expenses are cash disbursements for goods and services, other than tangible capital assets and inventories of supplies, of which some or all will provide economic benefits in one or more future periods. The prepaid amount is recognized as an expense in the year the good or service is used or consumed.

Inventories represent amounts expended on supplies and other consumables which will be used or consumed in a future period. They are recorded at the lower of cost and net realizable value. Once items have been shipped to the schools they are expensed and are not considered inventory.

Accumulated Surplus

Accumulated surplus represents the financial assets and non-financial assets of the Region less the liabilities. This represents the accumulated balance of net surplus arising from the operations of the Region.

Use of Estimates

The preparation of the consolidated financial statements requires management to make a number of estimates and assumptions relating to the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Significant items subject to such estimates and assumptions include the carrying amount of tangible capital assets; valuation allowances for receivables and inventories; and assets and obligations related to employee future benefits. Actual results could differ from those estimates.

Notes to Consolidated Financial Statements Year Ended March 31, 2021

2. Financial Reporting and Accounting Policies (continued)

Post-employment Benefits and Compensated Absences

The Region provides defined benefits, services awards and compensated absences to certain employee groups. These benefits include pension, service awards and non-vesting sick leave. The Region has adopted the following policies with respect to accounting for these employee benefits:

- i) The cost of post-employment service awards are actuarially determined using management's best estimate of employee retention, retirement ages of employees, salary escalation, other cost escalation, long term inflation and discount rates. Adjustments to these costs arising from changes in estimates and experience gains and losses are amortized to income over estimated average remaining service life of the employee groups on a straight-line basis. Plan amendments, including past service costs are recognized as an expense in the period of the plan amendment.
- ii) The cost of non-vesting sick leave benefits are actuarially determined using management's best estimate of salary escalation, employees' use of entitlement and discount rates. Adjustments to these costs arising from changes in actuarial assumption and/or experience are recognized over the estimated average remaining service life of the employees.
- iii) The costs of multi-employer defined benefit pension are the employer's contributions due to the plan in the period and are accounted for as a defined contribution plan.

Liability for Contaminated Sites

Contaminated sites are a result of contamination being introduced into the air, soil, water or sediment of a chemical, organic or radioactive material or live organism that exceeds an environmental standard. The liability would be recorded net of any expected recoveries. A liability for remediation of contaminated sites would be recognized when all the following criteria are met:

- i. An environmental standard exits;
- ii. Contamination exceeds the environmental standard;
- iii. The Region:
 - a. Is directly responsible; or
 - b. Accepts responsibility; and
- iv. A reasonable estimate of the amount can be made.

Notes to Consolidated Financial Statements Year Ended March 31, 2021

2. Financial Reporting and Accounting Policies (continued)

As at March 31, 2021 there is one contaminated site identified – as disclosed in note 10 to the consolidated financial statements.

Deferred Revenue

Certain amounts are received pursuant to legislation, regulation or agreement and may only be used in the conduct of certain programs or in the delivery of specific services and transactions. These amounts are recognized as revenue in the fiscal year that the related expenditures are incurred or service performed.

School Generated Funds

These consolidated financial statements include funds arising from certain schools and student activities that are controlled and administered by each school, but for which the Region is accountable.

Revenue from school funds is recognized as the funds are received. School funded activity expenditures are recorded as the funds are expended. School generated funds include the revenues and expenditures and fund balances of various activities that exist at the school level under the jurisdiction of the Region.

3. Accounts Receivable, Province of Nova Scotia

	<u>2021</u>	<u>2020</u>
Teachers' salary accrual	\$ 3,784,300	\$ 3,691,600
Special projects	3,476,205	1,026,226
Other	<u> </u>	<u>744,348</u>
	\$ <u>7,779,596</u>	\$ <u>5,462,174</u>

4. Accounts Receivable, First Nations

The First Nations receivable includes Promissory Note with a remaining balance of \$56,000 (2020 - \$112,000). This Note is being repaid annually in principal installments of \$56,000 with interest at Prime less 1.625%.

Notes to Consolidated Financial Statements Year Ended March 31, 2021

5. Post-employment Benefits

Teachers receive a service award upon retirement, disability, death or termination, when entitled to a vested pension, under the contracts between the Nova Scotia Teachers Union locals and the predecessor boards. Nova Scotia Government Employee Union and Non-Union employees of the predecessor Cumberland District School Board receive a service award upon retirement, disability, death or termination, when entitled to a vested pension under contracts between said groups and the predecessor Board. The Province of Nova Scotia contracts a third party to perform an actuarial valuation for all government departments' agencies and Regions. The last actuarial valuation for teachers service awards was conducted as at July 31, 2018 and was extrapolated to March 31, 2021. The actuarial liabilities for Teachers service awards as at March 31 were extrapolated based on the latest actuarial valuations. The actuarial valuation for the Non-Teacher service awards was as at March 31, 2018 and was extrapolated to March 31, 2021.

The service award values are calculated by the Department of Finance for the Region. The contracts prescribe the formulae used in calculating the payment as well as the period over which the payment is made. The calculations have been made using the projected benefit method prorated on services, as required under Section 3250 of the CPA Canada Public Sector Accounting Handbook, up to the date the service was frozen for accrual purposes (April 1, 2015). As such, for all employees, the benefit was fully accrued as at April 1, 2015 after which there is no further current service cost. Actuarial gains and losses are to be amortized over the expected average remaining service life ("EARSL") of active members. EARSL for the Region is 18 years for teachers, 4.7 years for non-teachers. Annually, results along with values to record the liability and expenses are provided by the Department of Finance. The Department of Finance fully funds this liability thus an offsetting receivable balance is recorded.

	Teachers	Non-Teachers
Discount rate	3.01%	3.01%
Salary increase	1.5% - 2%	2.5% - 3.0%
Mortality rate	0%	0%
Withdrawal prior to retirement	0%	0%
Retirement age	50% at rule of 85, remainder at earlier of 35 years of credited service, age 62 with 10 years of credited service, and age 65 with 2 years of credited service	10% at age 59; 20% at age 60; 10% at age 61-64; 50% at age 65-69; 10% at age 70

The following actuarial assumptions have been used in these valuations as at March 31, 2021:

Notes to Consolidated Financial Statements Year Ended March 31, 2021

5. Post-employment Benefits (continued)

Information respecting the Teachers service awards and Non-teachers service awards is as follows:

Total Post-Employment Benefits	<u>2021</u>	<u>2020</u>
Accrued benefit plan obligation	\$ 1,600,598	\$ 1,712,570
Plan deficit	\$ 1,600,598	\$ 1,712,570
Unamortized actuarial gains	 710,043	 790,018
Total liability	\$ 2,310,641	\$ 2,502,588
Current year benefit costs	\$ (51,977)	\$ (58,304)
Interest on accrued benefit obligation	50,046	64,277
Amortized actuarial gains	 	 (33,800)
Post-employment benefit expense	\$ (1,931)	\$ (27,827)

During the year, there was \$190,017 (2020 - \$489,813) paid out of the plans.

6. Compensated Absences

Qualifying employees are entitled to a prescribed number of sick leave days for use over their employment term. The Region has recognized in these consolidated Financial statements, the liability associated with accumulated sick leave earned by teaching and non-teaching staff. The Region has also recorded a corresponding receivable from the Province of Nova Scotia which has assumed responsibility for the liability up to March 31, 2021. Compensated absences for qualifying employees are actuarially determined.

The compensated absences are calculated by the Department of Finance for the Region. The contracts prescribe the formulae used in calculating the assumption of usage. It is calculated using the projected accrued benefit method on a pro-rata basis over the years of services to year of expected usage of the excess days, as required for accounting for valuations under Section 3255 of the CPA Canada Public Sector Accounting handbook.

Notes to Consolidated Financial Statements

Year Ended March 31, 2021

6. Compensated Absences (continued)

Actuarial gains and losses are to be amortized over the expected average remaining service life ("EARSL") of active members. EARSL for the Region is 16 years for teachers, 11.4 years for non-teachers. The actuarial valuation for teachers non-vesting sick leave banks usage was as at July 31, 2017, and have been extrapolated to March 31, 2021.

The following actuarial assumptions have been used in these valuations as at March 31, 2021:

	Teachers	Non-Teachers
Discount rate	3.01%	3.01%
Salary increase	1.5% - 2%	2.5% - 3.0%
Termination	5.00% in first 2 years of	0%
	employment	
Mortality	100% CPM – 2014 Public	0%
Retirement age	50% at rule of 85,	10% at age 59;
	remainder at earlier of 35	20% at age 60;
	years of credited service,	10% at age 61-64;
	age 62 with 10 years of	50% at age 65-69;
	credited service, and age	10% at age 70
	65 with 2 years of credited	
	service	

Total Compensated Absences		<u>2021</u>		<u>2020</u>
Accrued benefit plan obligation	\$_	14,568,247	\$_	17,122,847
Plan deficit	\$	14,568,247	\$	17,122,847
Unamortized actuarial gains	_	8,732,140	-	6,158,517
Total liability	\$ _	23,300,387	\$_	23,281,364
Current year benefit recoveries	\$	(504,677)	\$	(542,562)
Interest on accrued benefit obligation	_	523,700	_	538,195
Compensated absences benefit recovery	\$	19,023	\$_	(4,367)

Notes to Consolidated Financial Statements Year Ended March 31, 2021

7. Capital Assets

In 1982, on creation of the former District School Boards, an agreement was made with respect to capital assets which stated that all land and school buildings on hand at December 31, 1981 remain assets of the municipal units but will be under the operational control of the District School Boards until such time as they are no longer required for educational purposes. At that time, control will revert back to the municipalities. In addition, one of the former District School Boards also had an agreement to offer back to the municipalities, at no cost, certain land and buildings acquired in 1970 if they are ever declared surplus by the Board. These agreements have been carried forward to the Region.

As a result of improvements made to school buildings, the Chignecto Central Regional Centre for Education now has an interest in real property to which it does not have title. Under the Education Act, should a building returned by the Centre under the circumstances noted above, be sold by the Municipal unit or destroyed, a portion of any proceeds may be payable to the Region.

8. Insurance

The Region is a member of a self-insurance plan with the Nova Scotia School Insurance Exchange's School Insurance Program (SIP).

9. Pension Plans

- i) The Region's Canadian Union of Public Employees (CUPE) staff participate in a multiemployer defined benefit pension plan held on behalf of the Region by the Nova Scotia Education Common Services Bureau.
- ii) The Region's Nova Scotia Government Employees Union (NSGEU) and non-union staff are covered by a multi-employer pension plan established by the Province of Nova Scotia pursuant to the Public Service Superannuation Act.
- iii) The Region's teachers are covered by a multi-employer pension plan established by the Province of Nova Scotia pursuant to the Teachers' Pension Act.

The Region accounts for the above plans as defined contribution plans and as such no accrued liability is recorded, and only the contributions paid or payable are expensed in the year. The Region's total employer pension expense for all unions for the year was \$18,267,997 (2020 - \$18,010,052) and is included in the financial statements.

Notes to Consolidated Financial Statements Year Ended March 31, 2021

10. Contingencies

a) Environmental Remediation

During the 2008-09 fiscal year, the Region recorded a liability of \$400,000 in relation to oil contamination at one of its sites. Of this amount, \$200,000 in actual costs have been incurred up to March 31, 2021. It is unknown whether any additional costs will be incurred relating to this matter. The estimate was based on petroleum hydrocarbon delineation program conducted by Independent Environmental Engineering Scientific Management Consultants.

b) Liability Claim

During the 2010-11 fiscal year a claim has been made against the Region based upon the principle of vicarious liability, for actions of a former employee of a predecessor board. The claim has not been proven, and neither the outcome, nor the amount of any possible settlement, can be reasonably estimated. Therefore, no provision has been made in the financial statements.

11. Line of Credit

The Region has an available line of credit in the amount of \$2,284,000. As of year-end NIL (2020 – NIL) had been drawn.

12. Change in Accumulated Surplus

	<u>2021</u>	<u>2020</u>	
Accumulated surplus, beginning of year	\$12,875,296_	\$10,807,61	6
General Fund surplus	\$ 2,954,417	\$ 1,982,81	2
School generated funds (deficit) surplus	(275,658)	84,86	8
Consolidated annual surplus	\$2,678,759	\$2,067,68	0
Accumulated surplus, end of year	\$ <u>15,554,055</u>	\$ <u>12,875,29</u>	6

Notes to Consolidated Financial Statements Year Ended March 31, 2021

13. Education Reform (2018) Act

On April 1, 2018, the Education Reform (2018) Act came into effect. The implementation of this Act dissolved the Chignecto-Central Regional School Board effective April 1, 2018, with all assets and liabilities transferring to a successor entity, known as Chignecto Central Regional Centre for Education on the same date. The successor entity is a corporation, with the Minister of Education and Early Childhood Development as sole director. The Education Reform (2018) Act was passed on March 9, 2018.

14. COVID-19

On March 11, 2020, the COVID-19 outbreak was declared a pandemic by the World Health Organization and the spread of the virus has severely impacted many economies around the globe. The Province of Nova Scotia declared a Provincial State of Emergency on March 22, 2020 and all public schools in the province were closed effective March 23, 2020. A continuity of learning plan was implemented to enable at-home learning for students, which remained in effect for the remainder of the 2019-2020 school year.

Nova Scotia developed its Back to School Plan for September 2020. CCRCE implemented this plan and students returned to in-class instruction in September 2020. This plan contains significant measures from Public Health and outlines various protocols, including the extensive use of personal protective equipment (PPE) by staff and students, enhanced cleaning and ventilation checks in schools, cohorting of students, etc.

Effective April 28, 2021 all schools in the Province were temporarily closed to reduce the spread of COVID-19 in community. At that time, students moved to at-home virtual learning as intended in the Back to School Plan. The temporary school closure ended on June 2, 2021 and students returned to in-class instruction for the remainder of the 2020-21 school year.

By adopting the enhanced safety measures of the Nova Scotia Back to School Plan, there have been both financial and operational impacts. However, the Regional Centre has not experienced any cash flow issues, and has been working with the Department of Education and Early Childhood Development to ensure sufficient funding is available to address the incremental COVID costs, and continue as a going concern.

Schedule A - Supplementary Details of Revenues

Year Ended March 31, 2021		2021 Budget	2021 Actual	2020 Actual
Province of Nova Scotia				
General formula	\$	180,770,348	\$ 180,061,944	\$ 172,598,407
Textbook credit allocation		1,109,500	1,060,192	1,113,700
Post employment benefits (note 7)		-	(1,931)	(27,827)
Compensated absences (note 8)		1,000,000	19,023	(4,367)
Teacher pension		15,241,400	15,326,738	15,241,400
Teacher benefits		7,771,200	7,519,097	7,771,200
Teacher Salary Accrual		-	92,700	(3,200)
Information Economy Initiative		719,400	697,930	661,660
Other		7,433,978	 12,211,503	 7,847,265
	\$_	214,045,826	\$ 216,987,196	\$ 205,198,238
Appropriation From Councils:				
Municipality of Colchester	\$	7,859,396	\$ 7,859,400	\$ 7,640,136
Municipality of Cumberland		4,837,558	4,837,560	4,746,995
Municipality of East Hants		5,487,397	5,487,396	5,296,776
Municipality of Pictou		5,142,714	5,142,720	5,001,732
Town of Amherst		1,596,850	1,596,852	1,599,384
Town of New Glasgow		1,749,621	1,749,624	1,753,704
Town of Oxford		220,187	220,188	223,782
Town of Pictou		502,659	502,656	493,284
Town of Stellarton		811,728	811,728	796,728
Town of Stewiacke		274,796	274,800	271,512
Town of Trenton		371,509	371,508	364,285
Town of Truro		2,598,042	2,598,048	2,553,276
Town of Westville	_	435,038	 435,036	 433,332
	\$_	31,887,495	\$ 31,887,516	\$ 31,174,926

Year Ended March 31, 2021	2	021 Budget		2021 Actual		2020 Actual
Regional Operations:						
Public Private Partnership	\$	190,000	\$	157,105	\$	274,128
Investment interest		200,000		195,237		311,776
Rentals		485,428		482,637		489,323
International Student Program		2,678,387		1,245,848		3,160,356
Other		651,667		302,288		591,052
	\$	4,205,482	\$	2,383,115	\$	4,826,635
First National Students						
First Nations' Students: Student tuitions	\$	1 995 000	¢	1 752 077	¢	1 951 020
	Φ	1,885,000	= ^φ =	1,753,977	= ^{\$} =	1,851,020
Government of Canada:						
Secretary of State:						
Minority language	\$	31,588	\$	40,000	\$	52,410
French special projects		357,095		535,647		206,250
Other		54,492		54,677		54,279
	\$	443,175	\$	630,324	_\$_	312,939
School Generated Funds:						
	<i>•</i>	4 = 0 0 0 0 0	~	4	~	4 9 5 4 5 6

School based receipts \$ 4,500,000 \$ 1,778,107 \$ 4,651,569	School based receipts	\$	4,500,000 \$	1,778,107 \$	4,651,569
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Year Ended March 31, 2021	2	021 Budget		2021 Actual	2020 Actual
Office of the Regional Director:					
Office of the Regional Director:					
Salaries and wages	\$	288,403	\$	280,969	\$ 291,771
Employee benefits		33,859		26,682	32,594
Travel		15,030		439	4,326
Contracted services		115,500		70,446	80,589
Supplies and materials		177,300		108,289	153,713
Repairs and maintenance		8,000		1,084	6,654
Professional development		18,310		6,017	 7,622
		656,402		493,926	 577,269
Communications:					
Salaries and wages		137,578		137,651	143,533
Employee benefits		29,358		26,969	27,247
Travel		3,600		76	736
Supplies and materials		18,500		5,120	(8,796)
Repairs and maintenance		10,000		20,727	23,670
Professional development		1,800		1,548	-
·		200,836		192,091	 186,390
	\$	857,238	\$	686,017	\$ 763,659
Financial Services: Salaries and wages	\$	1,548,043	\$	1,386,777	\$ 1,438,441
Employee benefits		299,278	·	278,216	289,966
Travel		29,853		4,190	28,662
Contracted services		45,550		36,320	48,361
Supplies and materials		61,900		49,990	49,551
Repairs and maintenance		5,000		17,822	-
Professional development		40,932		17,345	37,537
Insurance		323,120		229,512	283,909
Administrative services		18,800		18,750	14,935
	\$	2,372,476	\$	2,038,922	\$ 2,191,362

Year Ended March 31, 2021	2	2021 Budget		2021 Actual		2020 Actual
Human Resources Services:						
Salaries and wages	\$	1,347,170	\$	1,099,324	\$	1,089,403
Employee benefits		318,290		263,567	•	263,675
Travel		20,613		2,942		15,384
Contracted services		18,400		14,465		20,620
Supplies and materials		53,065		29,022		45,726
Repairs and maintenance		38,189		39,079		57,461
Professional development		95,192		8,584		11,200
	\$	1,890,919	\$	1,456,983	\$	1,503,469
School Services:						
School Services Administration:	•	700 400	•	044.044	~	000 007
Salaries and wages	\$	793,499	\$	811,244	\$	802,267
Employee benefits		76,863		74,566		76,476
Travel		36,600		8,240		27,297
Supplies and materials		71,946		17,005		52,499
Professional development		6,150		(1,124)		5,265
		985,058		909,931		963,804
School Costs:						
Salaries and wages		137,177,105		139,093,988		135,645,916
Employee benefits		34,606,843		33,905,036		33,722,560
Service awards recovered		-		(42,340)		(74,140)
Service award interest		-				-
Sick leave (recovered)				(504,677)		(542,562)
Sick leave interest		900,000		573,746		602,472
Travel		125,880		29,833		110,170
Repairs and maintenance		1,500		99,569		16,552
Textbook credit allocation		1,109,500		1,073,853		1,117,398
Vehicle		-		4,697		3,003
Contracted services		61,000		34,031		201,973
Supplies and materials		2,336,470		2,805,002		3,584,696
Professional development		76,304		56,246		66,199
		176,394,602		177,128,984		174,454,237

2021 Budget	2021 Actual	2020 Actual
361,909	379,180	381,685
19,057	23,784	21,382
15,000	529	2,582
104,034	45,696	33,916
500,000	449,189	439,565
1,837,754	1,503,174	821,318
409,757	334,997	169,241
77,000	22,671	57,511
928,676	1,020,576	880,831
16,340	4,160	6,814
3,269,527	2,885,578	1,935,715
1,421,602	1,359,889	1,350,155
322,434	301,797	293,565
207,300	3,472	203,665
15,600	18,994	15,588
438,085	727,466	87,739
22,000	15,432	19,873
10,300	6,324	5,916
1,024,230	4,565,520	663,788
17,340	14,892	6,021
3,478,891	7,013,786	2,646,310
	19,057 $15,000$ $104,034$ $500,000$ $1,837,754$ $409,757$ $77,000$ $928,676$ $16,340$ $3,269,527$ $1,421,602$ $322,434$ $207,300$ $15,600$ $438,085$ $22,000$ $10,300$ $1,024,230$ $17,340$	$\begin{array}{ccccc} 19,057 & 23,784 \\ 15,000 & 529 \\ \hline 104,034 & 45,696 \\ \hline 500,000 & 449,189 \\ \hline \\ 1,837,754 & 1,503,174 \\ 409,757 & 334,997 \\ 77,000 & 22,671 \\ 928,676 & 1,020,576 \\ \hline 16,340 & 4,160 \\ \hline \\ 3,269,527 & 2,885,578 \\ \hline \\ 1,421,602 & 1,359,889 \\ 322,434 & 301,797 \\ 207,300 & 3,472 \\ \hline \\ 15,600 & 18,994 \\ \hline \\ 438,085 & 727,466 \\ 22,000 & 15,432 \\ \hline \\ 1,024,230 & 4,565,520 \\ \hline \\ 17,340 & 14,892 \\ \hline \end{array}$

Year Ended March 31, 2021		2021 Budget		2021 Actual	2020 Actual
School Services: (continued)					
International Students:					
Salaries and wages		465,242		374,529	506,587
Employee benefits		62,277		49,589	63,393
Travel		52,801		7,838	78,716
Student lodging		1,015,000		598,301	1,385,398
Supplies and materials		636,184		35,523	 184,165
		2,231,504		1,065,780	 2,218,259
	\$_	186,859,582	_\$_	189,453,248	\$ 182,657,890
Programs:					
Program Administration:					
Salaries and wages	\$	2,451,546	\$	2,514,172	\$ 2,523,851
Employee benefits		175,322		155,837	157,380
Travel		86,403		21,503	67,442
Supplies and materials		36,359		28,725	18,400
Professional development	_	4,993		(287)	 2,893
	_	2,754,623		2,719,950	 2,769,966
Program Grants:					
Salaries and wages		1,128,105		732,964	994,900
Employee benefits		140,241		104,955	105,800
Travel		289,287		122,145	274,040
Contracted services		395,612		367,508	370,641
Repairs and maintenance		-		2,458	7,890
Supplies and materials		1,133,602		1,195,850	1,218,759
Insurance		1,400		1,708	1,631
Professional development		815		622	 9,962
		3,089,062		2,528,210	 2,983,623
	_				

Year Ended March 31, 2021	2	2021 Budget		2021 Actual		2020 Actual
Programs: (continued)						
Student Services:						
Salaries and wages		4,181,907		3,923,788		3,944,263
Employee benefits		338,110		303,903		307,882
Travel		138,424		66,704		142,392
Contracted services		85,500		50,150		58,839
Supplies and materials		569,359		544,290		603,180
Professional development		88,900		35,030		102,970
	_	5,402,200		4,923,865		5,159,526
Programs Professional Development:						
Salaries and wages		328,775		143,217		326,210
Employee benefits		19,828		12,209		19,759
Travel		13,020		114		10,700
Professional development		773,997		517,240		830,436
	_	1,122,600		672,780		1,176,405
	\$	12,368,485	\$	10,844,805	\$	12,089,520
			_		= =	
Operational Services:						
Operational Administration:						
Salaries and wages	\$	1,314,026	\$	1,237,280	\$	1,103,768
Employee benefits		253,909		255,093		220,809
Travel		17,041		6,379		3,533
Contracted services		5,000		36,474		41,615
Supplies and materials		44,650		67,590		34,932
Professional development	_	29,071		1,544		8,080
		1,663,697		1,604,360		1,412,737

Year Ended March 31, 2021	2021 Budget	2021 Actual	2020 Actual
Operational Services: (continued)			
Property Services:			
Salaries and wages	9,509,034	9,692,037	8,649,632
Employee benefits	2,080,565	2,075,058	1,935,465
Travel	7,000	2,329	4,462
Contracted services	1,535,685	1,428,050	1,703,174
Vehicle	347,029	335,398	310,270
Supplies and materials	514,930	1,714,462	666,372
Professional development	23,591	16,098	36,759
Utilities	7,277,339	5,898,266	6,625,968
Repairs and maintenance	3,043,105	3,459,769	2,470,865
Insurance	454,489	671,243	424,409
Capital asset amortization	356,754	323,999	337,815
	25,149,521	25,616,709	23,165,191
Student Transportation:			
Salaries and wages	8,103,979	7,706,967	7,394,403
Employee benefits	1,916,627	1,609,854	1,579,362
Travel	7,945	1,754	7,984
Contracted services	99,870	99,350	107,630
Vehicle	3,852,444	2,769,935	3,872,429
Repairs and maintenance	60,292	351,498	196,142
Conveyance	80,000	19,521	55,348
Supplies and materials	102,950	157,109	99,726
Utilities	183,656	135,483	154,545
Professional development	34,000	27,641	23,861
Insurance	243,392	194,290	209,624
Capital asset amortization	32,405	62,030	69,115
	14,717,560	13,135,432	13,770,169
	\$ 41,530,778		

Year Ended March 31, 2021	1	2021 Budget	2021 Actual	2020 Actual
Other Programs:				
Pre-Primary:				
Salaries and wages	\$	4,177,311 \$	4,238,513	\$ 2,615,805
Employee benefits		1,040,758	958,696	602,346
Travel		10,000	8,713	49,228
Contracted Services		-	66,852	19,955
Repairs and maintenance		-	47,081	26,778
Supplies and materials		1,304,181	524,127	490,725
Professional development		55,250	7,253	22,112
	\$	6,587,500 \$	5,851,235	\$3,826,949
School Generated Funds:				
School based funds	\$	4,500,000 \$	2,053,765	\$4,566,701

Schedule C - Supplementary Details of Tangible Capital Assets

Year Ended March 31, 2021

	Land	Building	<u>Vehicles</u>	<u>2021 Total</u>	<u>2020 Total</u>
Cost:					
Opening balance	\$ 117,892	\$ 5,104,442	\$ 2,686,765	\$ 7,909,099	\$ 7,731,001
Additions	-	-	245,813	245,813	250,337
Disposals			(76,332)	(76,332)	(72,239)
Closing Balance	117,892	5,104,442	2,856,246	8,078,580	7,909,099
Accumulated Amortization:					
Opening balance	-	1,882,331	2,047,335	3,929,666	3,588,391
Disposals	-	-	(75,990)	(75,990)	(71,674)
Amortization Expense		161,076	239,875	400,951	412,949
Closing balance		2,043,407	2,211,220	4,254,627	3,929,666
Net book value	\$ <u>117,892</u>	\$ <u>3,061,035</u>	\$ 645,026	\$ <u>3,823,953</u>	\$_3,979,433_
Net Book Value:					
Opening balance	\$ 117,892	\$ 3,222,111	\$ 639,430	\$ 3,979,433	\$ 4,142,610
Closing balance	117,892	3,061,035	645,026	3,823,953	3,979,433
Change in net book value	\$	\$ <u>(161,076)</u>	\$ <u>5,596</u>	\$ <u>(155,480)</u>	\$ <u>(163,177)</u>

Schedule D - Trust Fund Balance Sheet		
Year Ended March 31, 2021 (unaudited)	2021	2020
Assets		
Investments, at cost plus interest	\$ <u>791,718</u> \$	687,884
54 C		
Equity		
Trust Funds (Schedule E)	\$ <u>791,718</u> \$	687,884

See accompanying notes to financial statements.

On behalf of the Minister of Education & Early Childhood Development:

Schedule E - Supplementary Details of Trust Funds

Year Ended March 31, 2020 (unaudited)

	<u>2020</u>	<u>Addition</u>	<u>Interest</u>	<u>Disbursement</u>	<u>2021</u>
ARHS Prize	\$ 1,949	\$-	\$ 40	\$-	\$ 1,989
Balagot	6,030	-	113	1,200	4,943
Barteaux	243	-	5	248	-
Biggs	20,364	-	418	500	20,282
Blaikie	4,260	-	88	-	4,348
Brine	1,193	-	25	-	1,218
Campbell	1,216	-	25	-	1,241
Carson	7,014	-	145	-	7,159
Christie	23,197	759	475	500	23,931
Cole	2,047	-	42	-	2,089
Collicott	31	-	1	-	32
Decker	5,505	-	114	-	5,619
Demetre	6	-	-	-	6
Dempsey	4	-	-	-	4
Devenne	2,085	-	41	500	1,626
Donkin (Llaine)	-	17,441	158	400	17,199
Dunbar	3,069	-	63	60	3,072
Eaton	697	-	14	-	711
Edwards	8,647	300	180	250	8,877
Fields	1,729	-	36	-	1,765
Fife	6,932	4,568	114	3,530	8,084
Fort Lawrence	6,470	-	133	1,000	5,603
Fowlie	95,326	-	1,969	800	96,495
Fullerton	2,050	-	42	-	2,092
Fulmer	31,412	-	649	500	31,561
Glintz	4,842	90	101	1,000	4,033
Gosse	2,446	-	50	200	2,296
Harrison	2,299	-	45	250	2,094
Hewson	25,706	-	531	-	26,237
Hunter	56,090	-	1,159	-	57,249
Juurlink	11,091	-	229	-	11,320

Continued....

Schedule E - Supplementary Details of Trust Funds (continued) Year Ended March 31, 2021 (unaudited)

	<u>2020</u>	Addition	<u>Interest</u>	<u>Disbursement</u>	<u>2021</u>
Kelly	4,132	-	76	2,000	2,208
Kirkpatrick	283	-	6	-	289
Leblanc	5,179	-	95	1,250	4,024
Loggie	18,992	-	391	175	19,208
Macinnis	2,236	-	46	-	2,282
Maclver	1,425	-	29	-	1,454
MacKenzie	13,654	-	282	-	13,936
McBrien	1,021	-	21	-	1,042
Mclver	6,113	-	126	-	6,239
Milner	599	-	11	100	510
Oickle	8,575	-	177	500	8,252
Par Prize	1,041	-	22	-	1,063
Paris	5,207	250	110	500	5,067
Pugsley	98,391	-	2,029	775	99,645
Rector (Betty)	-	16,376	140	1,200	15,316
Red Cross	3,069	-	63	60	3,072
Reid, Jessie	-	20,000	183	-	20,183
Reid, W.A.	-	47,229	25	-	47,254
Rhodes	1,574	-	30	450	1,154
RH Spirit Fund	10,361	-	214	-	10,575
Roach	1,982	-	41	-	2,023
Samson	2,382	200	53	-	2,635
Smith	1,586	500	33	-	2,119
T. Smith	6,042	-	125	-	6,167
Sorge	5,747	-	119	-	5,866
Stay In School	13,931	-	289	-	14,220
Thompson	15,221	-	311	350	15,182
Tingley	13,307	-	275	-	13,582
Туе	99,680	-	2,053	775	100,958
Wilkes	12,204	800	264	250	13,018
	\$ 687,884	\$ 108,513	\$ 14,644	\$ 19,323	\$ 791,718